

"A Crisis is a Terrible Thing to Waste." Is Now the Time to Fix Our Financial System?

April 14, 2010 at 6 PM New York

The financial industry chafes against regulation, yet many are appreciative of the government intervention that played a key role in stabilizing markets and participants over the past 18 months.

Barbara G. Novick, Vice Chairman and Senior Advisor to the Office of Chairman at BlackRock, has her finger on the pulse of Washington, D.C. during this critical time for the financial markets. Join us as she shares her perspectives on the outlook for: consumer and investor protection; mitigating systemic risk in OTC derivatives, money market funds and hedge funds; banking reform and international cooperation.

Participants

Barbara G. Novick, BlackRock Marilyn Selby Okoshi, *Moderator*, Katten Muchin Rosenman LLP Seth Waugh, Deutsche Bank Americas

Event Details

Date: April 14, 2010
Time: 4:45 PM Registration.
We will begin *promptly* at 6 PM; please arrive early. Since it is disruptive to everyone when latecomers enter the session, those arriving after an education session has begun will only be admitted at the discretion of 100WHF and the host. Please note the start time on this invite and plan to arrive early.
Host: Deutsche Bank
Location: Deutsche Bank Auditorium
60 Wall Street, Level B, New York, NY 10005
RSVP: <u>http://www.100womeninhedgefunds.org/pages/event_registration.php</u>

This event is NOT FOR ATTRIBUTION.

Admission is free, but there is a \$25 charge if you register and do not attend, even if you cancel in advance. No-show proceeds will be donated to our 2010 beneficiary.

If you have no-show fees in arrears, the system cannot register you for an event. Fees can be paid online at: https://www.100womeninhedgefunds.org/pages/noshow_payment.php

Space is limited. No walk-ins will be permitted.

Biographies

Barbara G. Novick, Vice Chairman, BlackRock

Barbara G. Novick, Vice Chairman, is a member of BlackRock's Operating and Leadership Committees and Chairs the Government Relations Steering Committee. From the inception of the firm in 1988 to 2008, Ms. Novick headed the Global Client Group with responsibility for global business development, marketing and client service across equity, fixed income, liquidity, alternative investment and real estate products for institutional and individual investors and their intermediaries worldwide. As head of all distribution, Ms. Novick architected the "One BlackRock" approach to clients, and she often attended and presented to BlackRock's Board of Directors. In her current role as Senior Advisor to the Office of Chairman, Ms. Novick provides advice on strategic projects, including organizational structure and M&A transactions, and she heads the firm's efforts on Government Relations and Public Policy.

Prior to founding BlackRock in 1988, Ms. Novick was a Vice President in the Mortgage Products Group at The First Boston Corporation. Ms. Novick joined First Boston in 1985 where she was initially responsible for developing and marketing new products to savings institutions. Subsequently, she became head of the Portfolio Products Team, which structured, marketed and issued over \$14 billion of structured securities, including the first senior/subordinated pass-through. From 1982 to 1985, Ms. Novick was with Morgan Stanley.

Ms. Novick has authored numerous articles, including a series of BlackRock Special Reports and Position Papers, First Boston's "Mortgage-Related Securities Guide" and several articles for Standard & Poor's CreditWeek. Ms. Novick is a member of the Board of Directors of the Robert Toigo Foundation, and she teaches at Cornell University's Johnson Graduate School of Management. In addition, she is a Trustee and Treasurer of the Westchester Jewish Center, a Trustee of the Hypertrophic Cardiomyopathy Research Foundation, and coaches in the Westchester Youth Soccer League.

Ms. Novick earned a BA degree, cum laude, in economics from Cornell University in 1981, where she was in the College Scholar Program.

Marilyn Selby Okoshi, Partner, Katten Muchin Rosenman LLP

Marilyn Selby Okoshi, Partner, is a member of the Financial Services and Structured Products practice at Katten Muchin Rosenman LLP. She focuses her practice on investment funds and managers, finance, structured finance, derivatives and financial products. She concentrates on, and has significant experience in, the organization and representation of on-shore and off-shore hedge funds, formation of managed account platforms and private equity funds. She has extensive experience guiding fund managers through securities and futures regulatory compliance as well as understanding and handling their counterparty risk. She also advises funds of funds and institutional investors. In particular, she advises funds and fund investors with respect to derivatives, loan transactions, loan trading, financial products and investments in Japan and other Asian countries. She also has experience as lender and borrower counsel in traditional bank loans, private placements of securities and structured transactions, and has advised clients on mergers and acquisitions, joint ventures, securities offerings, and general corporate matters. Ms. Okoshi is fluent in English, Japanese and Mandarin Chinese.

Ms. Okoshi has been listed as an Asialaw Leading Lawyer by Asia Law & Practice for four consecutive years (2006-2009), and described in Legal 500's 2009 review of U.S. practitioners in the Alternative/Hedge Funds area, as "nothing short of 'excellent,' according to clients, providing 'direct, smart solutions when we need them.'" Ms. Okoshi is a member of the Managed Funds Association, the Futures Industry Association Law & Compliance Division and the American Bar Association. She also serves as chair of the Governance Committee and co-chair of the Legal Peer Advisory Council of 100 Women in Hedge Funds.

Ms. Okoshi earned her B.A. and M.A. from the University of Pennsylvania in 1984 and her J.D. from Stanford Law School in 1989. She is admitted to practice in New York (1990).

Seth Waugh, Chief Executive Officer, Deutsche Bank Americas

Seth Waugh is a member of the Group Executive Committee since 2009 and Chief Executive Officer of Deutsche Bank Americas and Chairman of the Americas Executive Committee since 2002.

Seth Waugh joined Deutsche Bank in April 2000 as Regional Head of Global Markets and Equities and Vice Chairman of the Americas Executive Committee. He was appointed CEO of Corporate and Investment Banking in the Americas in 2001.

Before joining Deutsche Bank, Waugh was CEO of Quantitative Financial Strategies (QFS). Prior to his role at QFS, he spent 11 years at Merrill Lynch in a variety of capacities in the Fixed Income Division, most recently as Senior Vice President and Co-Head of Global Debt Markets. Earlier in his career, Waugh managed the Corporate Bond and International Trading desks at Salomon Brothers.

Waugh's industry positions have included board seats with SIFMA and The Clearing House. In addition, he is the Deutsche Bank Americas representative to the Financial Services Forum, an organization comprised of 20 CEOs from the largest and most diversified financial institutions in the United States and also serves on the Executive Committee of the Partnership for New York City.

A graduate of Amherst College, Seth earned dual Bachelor of Arts degrees in Economics and English.

About Deutsche Bank

Deutsche Bank is a leading global investment bank with a strong and profitable private clients franchise. Its businesses are mutually reinforcing. A leader in Germany and Europe, the bank is continuously growing in North America, Asia and key emerging markets. With 77,053 employees and about 2,000 branches in 72 countries (as of Dec. 31, 2009), Deutsche Bank offers unparalleled financial services throughout the world.

About 100 Women in Hedge Funds (www.100womeninhedgefunds.org)

100 Women in Hedge Funds is a global, practitioner-driven non-profit organization serving over 10,000 alternative investment management investors and professionals through educational, professional leverage and philanthropic initiatives. Formed in 2001, 100 Women in Hedge Funds has hosted more than 160 events globally, connected more than 150 senior women through Peer Advisory Groups and raised in excess of \$17 million for philanthropic causes in the areas of women's health, education and mentoring. For more information about 100 Women in Hedge Funds, please visit www.100womeninhedgefunds.org.

Give Back

100 Women in Hedge Funds provides a 'Give Back' program that enables members to match their resources (time, access, financial) to projects that will help us expand our successful initiatives. Visit http://www.100womeninhedgefunds.org/pages/give_back.php today and tell us how you can help.

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